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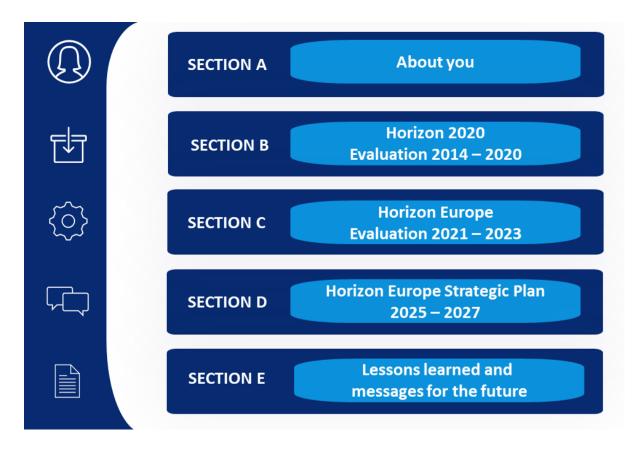

Public consultation on the past, present and future of the European Research & Innovation Framework programmes 2014-2027

Fields marked with * are mandatory.

INTRODUCTION

This consultation aims to collect the views of research institutions, businesses, consumer organisations, as well as non-governmental organisations, public authorities, and other stakeholders on the European Union Framework Programmes (FP) for Research & Innovation, **Horizon 2020** (8th FP) and **Horizon Europe** (9th FP).

The consultation has **five sections**:

- **Section A "About you"** asks information about the respondent's profile.

- **Section B** focuses on the **past programme Horizon 2020** (2014 – 2020) and aims to collect feedback and evidence to **draw lessons from the past**. This part of the consultation will feed into the ex-post evaluation of Horizon 2020.

- **Section C** focuses on the **current programme Horizon Europe** (2021 – 2027) and aims to take stock of what stakeholders are currently experiencing to possibly **adapt current actions**. This part of the consultation will feed into the mid-term evaluation of Horizon Europe, covering the period 2021 – 2023.

- **Section D** collects views and opinions for the **upcoming Strategic Plan of Horizon Europe** (**2025 – 2027**). The questionnaire concerns the future societal challenges that should **shape future EU research and innovation** activities, the strengths and weaknesses of the European R&I system, EU Missions, European Partnerships and synergies with other EU programmes.

- **Section E** asks about the **key lessons learned and messages for the future**. If you wish so, you can **upload a position paper** in this section.

You can choose to **complete only one or more sections** of the consultation.

You can **save your contribution as a draft** on the server and continue later or on a different day.

As the consultation looks at the **past, the present and the future of European Research Framework Programmes**, some topics are addressed under multiple sections.
For example, both section B (Horizon 2020) and section C (Horizon Europe) examine how the programmes contributed (or is contributing) to climate, health, digital and industrial transitions. Likewise, questions on the programme's implementation and administrative procedures are asked in the two sections to account for the simplification measures introduced in Horizon Europe.

Your answers will be **treated confidentially** and will be statistically processed. **The results will be anonymised and presented at an aggregate level** only in a report that will be published in the "Have your say" web portal.

Please select your **language** preference on top of the page before starting the survey.

Need help? Please contact: RTD-PUBLIC-CONSULTATION-HORIZON@ec.europa.eu

SECTION A. ABOUT YOU

* Language of my contribution

- ○ Bulgarian
- ○ Croatian

- ○ Czech
- ○ Danish
- ○ Dutch
- ● English
- ○ Estonian
- ○ Finnish
- ○ French
- ○ German
- ○ Greek
- ○ Hungarian
- ○ Irish
- ○ Italian
- ○ Latvian
- ○ Lithuanian
- ○ Maltese
- ○ Polish
- ○ Portuguese
- ○ Romanian
- ○ Slovak
- ○ Slovenian
- ○ Spanish
- ○ Swedish

*I am giving my contribution as
- ● Academic/research institution
- ○ Business association
- ○ Company/business organisation
- ○ Consumer organisation
- ○ EU citizen
- ○ Environmental organisation
- ○ Non-EU citizen
- ○ Non-governmental organisation (NGO)
- ○ Public authority
- ○ Trade union
- ○ Other

Are you providing your personal views or the views of an institution/organisation?

◯ Personal views

🔘 Views of an institution / organisation

* First name

> axel

* Surname

> debry

* Email (this won't be published)

> axel.debry@embl.de

* Organisation name

255 character(s) maximum

> European Molecular Biology Laboratory

* Organisation size

◯ Micro (1 to 9 employees)

◯ Small (10 to 49 employees)

◯ Medium (50 to 249 employees)

🔘 Large (250 or more)

Transparency register number

255 character(s) maximum

Check if your organisation is on the [transparency register](#). It's a voluntary database for organisations seeking to influence EU decision-making.

* Country of origin

Please add your country of origin, or that of your organisation.

This list does not represent the official position of the European institutions with regard to the legal status or policy of the entities mentioned. It is a harmonisation of often divergent lists and practices.

◯ Afghanistan ◯ Djibouti ◯ Libya ◯ Saint Martin

- ○ Åland Islands
- ○ Albania
- ○ Algeria
- ○ American Samoa
- ○ Andorra
- ○ Angola
- ○ Anguilla
- ○ Antarctica
- ○ Antigua and Barbuda
- ○ Argentina
- ○ Armenia
- ○ Aruba
- ○ Australia
- ○ Austria
- ○ Azerbaijan
- ○ Bahamas
- ○ Bahrain
- ○ Bangladesh
- ○ Barbados
- ○ Belarus
- ○ Belgium
- ○ Belize
- ○ Benin
- ○ Bermuda
- ○ Bhutan
- ○ Bolivia

- ○ Dominica
- ○ Dominican Republic
- ○ Ecuador
- ○ Egypt
- ○ El Salvador
- ○ Equatorial Guinea
- ○ Eritrea
- ○ Estonia
- ○ Eswatini
- ○ Ethiopia
- ○ Falkland Islands
- ○ Faroe Islands
- ○ Fiji
- ○ Finland
- ○ France
- ○ French Guiana
- ○ French Polynesia
- ○ French Southern and Antarctic Lands
- ○ Gabon
- ○ Georgia
- ◉ Germany
- ○ Ghana
- ○ Gibraltar
- ○ Greece
- ○ Greenland
- ○ Grenada

- ○ Liechtenstein
- ○ Lithuania
- ○ Luxembourg
- ○ Macau
- ○ Madagascar
- ○ Malawi
- ○ Malaysia
- ○ Maldives
- ○ Mali
- ○ Malta
- ○ Marshall Islands
- ○ Martinique
- ○ Mauritania
- ○ Mauritius
- ○ Mayotte
- ○ Mexico
- ○ Micronesia
- ○ Moldova
- ○ Monaco
- ○ Mongolia
- ○ Montenegro
- ○ Montserrat
- ○ Morocco
- ○ Mozambique
- ○ Myanmar/Burma
- ○ Namibia

- ○ Saint Pierre and Miquelon
- ○ Saint Vincent and the Grenadines
- ○ Samoa
- ○ San Marino
- ○ São Tomé and Príncipe
- ○ Saudi Arabia
- ○ Senegal
- ○ Serbia
- ○ Seychelles
- ○ Sierra Leone
- ○ Singapore
- ○ Sint Maarten
- ○ Slovakia
- ○ Slovenia
- ○ Solomon Islands
- ○ Somalia
- ○ South Africa
- ○ South Georgia and the South Sandwich Islands
- ○ South Korea
- ○ South Sudan
- ○ Spain
- ○ Sri Lanka
- ○ Sudan
- ○ Suriname
- ○ Svalbard and Jan Mayen
- ○ Sweden

- Bonaire Saint Eustatius and Saba
- Bosnia and Herzegovina
- Botswana
- Bouvet Island
- Brazil
- British Indian Ocean Territory
- British Virgin Islands
- Brunei
- Bulgaria
- Burkina Faso
- Burundi
- Cambodia
- Cameroon
- Canada
- Cape Verde
- Cayman Islands
- Central African Republic
- Chad
- Chile
- China
- Christmas Island
- Clipperton

- Guadeloupe
- Guam
- Guatemala
- Guernsey
- Guinea
- Guinea-Bissau
- Guyana
- Haiti
- Heard Island and McDonald Islands
- Honduras
- Hong Kong
- Hungary
- Iceland
- India
- Indonesia
- Iran
- Iraq
- Ireland
- Isle of Man
- Israel
- Italy
- Jamaica

- Nauru
- Nepal
- Netherlands
- New Caledonia
- New Zealand
- Nicaragua
- Niger
- Nigeria
- Niue
- Norfolk Island
- Northern Mariana Islands
- North Korea
- North Macedonia
- Norway
- Oman
- Pakistan
- Palau
- Palestine
- Panama
- Papua New Guinea
- Paraguay
- Peru

- Switzerland
- Syria
- Taiwan
- Tajikistan
- Tanzania
- Thailand
- The Gambia
- Timor-Leste
- Togo
- Tokelau
- Tonga
- Trinidad and Tobago
- Tunisia
- Turkey
- Turkmenistan
- Turks and Caicos Islands
- Tuvalu
- Uganda
- Ukraine
- United Arab Emirates
- United Kingdom
- United States

○ Cocos (Keeling) Islands	○ Japan	○ Philippines	○ United States Minor Outlying Islands
○ Colombia	○ Jersey	○ Pitcairn Islands	○ Uruguay
○ Comoros	○ Jordan	○ Poland	○ US Virgin Islands
○ Congo	○ Kazakhstan	○ Portugal	○ Uzbekistan
○ Cook Islands	○ Kenya	○ Puerto Rico	○ Vanuatu
○ Costa Rica	○ Kiribati	○ Qatar	○ Vatican City
○ Côte d'Ivoire	○ Kosovo	○ Réunion	○ Venezuela
○ Croatia	○ Kuwait	○ Romania	○ Vietnam
○ Cuba	○ Kyrgyzstan	○ Russia	○ Wallis and Futuna
○ Curaçao	○ Laos	○ Rwanda	○ Western Sahara
○ Cyprus	○ Latvia	○ Saint Barthélemy	○ Yemen
○ Czechia	○ Lebanon	○ Saint Helena Ascension and Tristan da Cunha	○ Zambia
○ Democratic Republic of the Congo	○ Lesotho	○ Saint Kitts and Nevis	○ Zimbabwe
○ Denmark	○ Liberia	○ Saint Lucia	

* Please select the option(s) that best describe(s) your experience with the European Union Research and Innovation programmes:

between 1 and 6 choices

☑ I/my organisation has **participated/is currently participating** in at least one project funded by **Horizon 2020** (2014 – 2020)

☑ I/my organisation has **participated/is currently participating** in at least one project funded by **Horizon Europe** (2021 – 2027)

☑ I/my organisation has **proposed project(s)** to receive funding from Horizon 2020 (2014 – 2020) but was **unsuccessful**.

☑ I/my organisation has **proposed project(s)** to receive funding from Horizon Europe (2021 - 2027) but was **unsuccessful**.

☐ I/my organisation **supports other entities** that apply for / participate in the EU R&I Framework Programmes

☐ I/my organisation is interested in research and innovation but **did not apply so far for EU funding** under the European Research and Innovation Programme

☐ None of the above

The Commission will publish all contributions to this public consultation. You can choose whether you would prefer to have your details published or to remain anonymous when your contribution is published. **For the purpose of transparency, the type of respondent (for example, 'business association, 'consumer association', 'EU citizen') country of origin, organisation name and size, and its transparency register number, are always published. Your e-mail address will never be published.** Opt in to select the privacy option that best suits you. Privacy options default based on the type of respondent selected

*Contribution publication privacy settings

The Commission will publish the responses to this public consultation. You can choose whether you would like your details to be made public or to remain anonymous.

○ **Anonymous**

Only organisation details are published: The type of respondent that you responded to this consultation as, the name of the organisation on whose behalf you reply as well as its transparency number, its size, its country of origin and your contribution will be published as received. Your name will not be published. Please do not include any personal data in the contribution itself if you want to remain anonymous.

◉ **Public**

Organisation details and respondent details are published: The type of respondent that you responded to this consultation as, the name of the organisation on whose behalf you reply as well as its transparency number, its size, its country of origin and your contribution will be published. Your name will also be published.

☑ I agree with the [personal data protection provisions](#)

*Which part of the survey would you like to fill in?

between 1 and 3 choices

☑ Performance of the past programme Horizon 2020 (input for the Horizon 2020 ex-post evaluation)

☑ Performance of Horizon Europe (input for the Horizon Europe interim evaluation)

☑ Looking into the R&I future priorities 2025-2027 (input for the Horizon Europe Strategic Plan)

* In which of the following **areas of Horizon 2020** are you or your organisation mainly active / interested in? Please select all that apply ([Horizon 2020 structure):](#)

between 1 and 21 choices

☑ Frontier research: European Research Council

☐ Multidisciplinary research on future technologies: Future and Emerging Technologies and the European Innovation Council Pilot Pathfinder

☑ Researcher training, career development and mobility: Marie Skłodowska-Curie Actions

☑ European Research Infrastructures

☐ Leadership in Enabling and Industrial Technologies

☐ Access to debt and equity finance for R&I: Access to Risk Finance (including InnovFin)

☐ Innovation support for SMEs (including SME Instrument, the European Innovation Council Pilot Accelerator)

☐ Support to accelerate the market uptake of innovations: Fast Track to Innovation

☐ Entrepreneurial innovation & training: European Institute for Innovation and Technology

☑ R&I to tackle societal challenges: Health, demographic change and well-being

☑ R&I to tackle societal challenges: Food security, sustainable agriculture and forestry, marine, maritime and inland water research, and the bioeconomy

☐ R&I to tackle societal challenges: Secure, clean and efficient energy

☐ R&I to tackle societal challenges: Smart, green and integrated transport

☑ R&I to tackle societal challenges: Climate action, environment, resource efficiency and raw materials

☐ R&I to tackle societal challenges: Europe in a changing world – Inclusive, innovative and reflective societies

☐ R&I to tackle societal challenges: Secure societies – Protecting freedom and security of Europe and its citizens

☑ Spreading Excellence and Widening Participation

☑ Cooperation between science and society: Science with and for Society

☐ None of the above

☐ All of the above

* In which of the following **areas of Horizon Europe** are you or your organisation mainly active / interested in? Please select all that apply (Horizon Europe structure):

- ☑ Frontier research: European Research Council
- ☑ Researcher training, career development and mobility: Marie Skłodowska-Curie Actions
- ☑ European Research Infrastructures
- ☑ R&I to tackle global challenges: Health (Cluster 1)
- ☐ R&I to tackle global challenges: Culture, creativity and inclusive society (Cluster 2)
- ☐ R&I to tackle global challenges: Civil security for society (Cluster 3)
- ☐ R&I to tackle global challenges: Digital, industry and space (Cluster 4)
- ☐ R&I to tackle global challenges: Climate, energy and mobility (Cluster 5)
- ☑ R&I to tackle global challenges: Food, bioeconomy, natural resources, agriculture and environment (Cluster 6)
- ☐ Developing and scaling up of breakthrough technologies and game changing innovations: European Innovation Council
- ☐ Support systems for innovation: European Innovation Ecosystems
- ☐ Entrepreneurial innovation & training: European Institute of Innovation and Technology
- ☑ Widening participation & strengthening the European Research Area (widening component)
- ☐ Widening participation & strenghtening the European Research Area (ERA component)
- ☐ None of the above

SECTION B. PERFORMANCE OF THE PAST PROGRAMME HORIZON 2020 (INPUT FOR THE HORIZON 2020 EX-POST EVALUATION)

Your experience with Horizon 2020

According to you, what are the main benefits of participating in Horizon 2020 compared to national and/or regional R&I programmes in EU Member States or Associated countries? Select maximum 3 answers

at most 3 choice(s)

- ☑ Improved cooperation with partners from other countries (within the EU and beyond)

- ☑ Improved excellence in research and innovation (e.g., more high impact publications and patents)
- ☐ Improved international visibility
- ☐ Strengthened critical mass to address pan-European challenges
- ☐ Strengthened cooperation between academia and the private sector
- ☑ Strengthened interdisciplinary cooperation
- ☐ Additional risk capital provided to companies
- ☐ Possibility to finance projects which otherwise could not be supported at national and/or regional level
- ☐ Reimbursement of costs at a higher level than in national and/or regional research and innovation programmes
- ☐ Horizon 2020 covered a topic not covered by national and regional R&I support
- ☐ Horizon 2020 provided financial means at a scale not provided in national and regional schemes
- ☐ Horizon 2020 supported the development of emerging technologies
- ☐ Horizon 2020 helped to bring innovations to the market
- ☐ There are no additional benefits compared to national / regional support

In your view, what are the main reasons that may have prevented potential beneficiaries from participating in Horizon 2020? Select maximum 3 answers.

at most 3 choice(s)

- ☐ Inadequate knowledge of the EU research and innovation framework programme
- ☐ Limited attractiveness compared to other European or international programmes
- ☐ Limited attractiveness compared to other national or regional programmes
- ☑ The Horizon 2020 application process is cumbersome
- ☐ The Horizon 2020 project implementation rules are cumbersome
- ☐ Success rates in Horizon 2020 are too low to be worth applying
- ☑ Difficulties in finding project partners
- ☑ Lack of a relevant area/topic for my research interests
- ☐ Concerns about sharing valuable knowledge with partners
- ☐ Limited financial/human resources to prepare a proposal
- ☐ Lack of expertise
- ☐ Other

If other, please specify.

Priorities and Objectives

To what extent do you agree with the following statements concerning the objectives of Horizon 2020?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
Horizon 2020 helped develop and implement EU policies (such as the "Europe 2020" strategy)	○	○	○	◉	○	○
Horizon 2020 supported the development of the European Research Area	○	○	◉	○	○	○
Horizon 2020 fostered excellent science	○	○	○	○	◉	○
Horizon 2020 spread excellence and widened participation in R&I	○	○	○	◉	○	○

Horizon 2020 supported cooperation between science and society	○	○	◉	○	○	○

To what extent was Horizon 2020 flexible enough to respond to unforeseen emergencies such as the COVID-19 pandemic, Zika, etc.

- ○ Not at all
- ○ Little
- ○ Somewhat
- ◉ To a great extent
- ○ I do not know / No opinion

Implementation and administrative procedures

To what extent do you agree with the following statements concerning the calls for proposals under Horizon 2020?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
The communication activities to attract applicants were adequate	○	○	◉	○	○	○
Gender equality as a cross-cutting issue was effectively implemented	○	○	○	◉	○	○

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
Priority setting (via the work programmes) was adequate	○	○	○	◉	○	○
The descriptions of the calls for proposals were clear	○	◉	○	○	○	○
There was a good balance between small and large projects	○	○	◉	○	○	○
Calls for proposals sufficiently took Social Sciences and Humanities into account	○	○	○	○	○	◉
The calls for proposals were published frequently enough	○	○	○	◉	○	○
Finding the right call for my proposal was easy	○	◉	○	○	○	○

To what extent do you agree with the following statements concerning proposal evaluation under Horizon 2020?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion

The time taken to evaluate proposals was adequate	○	○	○	○	◉	○
The feedback received from the evaluation was clear and informative	○	○	○	◉	○	○
The time taken to sign the grant agreement was adequate	○	○	○	◉	○	○

To what extent do you agree with the following statements concerning the project implementation under Horizon 2020?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
Our organisation's usual accounting practices were accepted	○	○	○	○	◉	○
The cost calculation rules were clear	○	◉	○	○	○	○
The mechanisms for project monitoring and reporting were adequate	○	○	○	○	◉	○

I am satisfied with the support received by the EC services (including agencies) during grant preparation and implementation	○	○	○	○	●	○
The balance between checking and trust in beneficiaries was adequate	○	○	○	●	○	○

Based on your experience, to what extent did the following simplification measures, introduced in Horizon 2020, help reduce your administrative burden?

	Not at all	Very little	Administrative burden remained the same	Somewhat	To a great extent	I do not know / No opinion
Using a new funding model with a single reimbursement rate and a single flat rate	○	○	○	○	●	○
Further use of the two-stage application process (for some programme parts)	○	○	○	○	●	○

Alignment of funding rules applicable to other EU funds	○	○	○	●	○	○
Using an electronic-only grant management system	○	○	○	○	●	○
Harmonisation of processes and guidance documents across the programme	○	○	○	●	○	○
Selected projects are funded as proposed (no negotiation during grant preparation)	○	○	○	●	○	○

The effort needed to participate in Horizon 2020 compared to the 7th Framework Programme was:

at most 1 choice(s)

☐ Greater

☐ Similar

☑ Lower

☐ I do not know / No opinion

The effort needed to participate in Horizon 2020 compared to that of other research and innovation programmes was:

at most 1 choice(s)

☐ Greater

☑ Similar

☐ Lower

☐ I do not know / No opinion

Approximately, how much time did the proposal preparation for Horizon 2020 take overall? Please indicate the total number of person-days.

at most 1 choice(s)

- ☐ Less than 10 person-days
- ☐ More than 10 but below 20 person-days
- ☐ More than 20 but below 30 person-days
- ☐ More than 30 but below 40 person-days
- ☐ More than 40 but below 50 person-days
- ☐ More than 50 but below 60 person-days
- ☑ More than 60 but below 100 person
- ☐ More than 100 person-days

Approximately, how much time does your project spend on **managing participation** in Horizon 2020?
Please indicate the **total number of person-days** spent overall on managing participation?

Approximately [X] person-days in total for a project duration of [X] months.

| 30 person-days for 36 months |

Horizon 2020 results

For the period 2018-2020, a number of novelties were introduced to increase the programme's impact. To what extent do you agree with the following statements?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly Agree	I do not know / No opinion
Work programmes were formulated more clearly than in the past	○	○	○	●	○	○

The pilot on lump sum funding simplified participation in the programme	○	○	○	○	○	◉
The introduction of the European Innovation Council Pilot stepped up the support for breakthrough innovations	○	○	○	◉	○	○
The identification of a limited number of Focus Areas rationalised the innovation funding landscape	○	○	○	○	○	◉
The launch of international flagship initiatives on dedicated topics (e.g., targeted actions with Africa on food and sustainable agriculture) boosted international cooperation	○	○	○	○	○	◉

The increase of research and innovation investments for sustainable development and climate action (e.g., the Green Deal call for proposals) improved the impact of the programme	○	○	○	◉	○	○
The support for open sharing of data and open access to publications was reinforced	○	○	○	◉	○	○
Increased focus on Digitalisation improved the impact of the programme	○	○	○	○	○	◉
The research and innovation investment to fight the COVID-19 pandemic (the COVID-19 call for proposals) improved the impact of the programme.	○	○	○	◉	○	○

In your opinion, to what extent have public-private and public-public Partnerships supported by Horizon 2020 been more effective, compared to regular collaborative research in achieving impact for science, the economy and/or society?

at most 1 choice(s)

☐ Not at all

☑ To a limited extent

☐ Neutral

☐ Somewhat

☐ To a great extent

☐ I do not know / No opinion

In your view, to what extent did Horizon 2020 produce the following scientific effects?

	Not at all	A little	Neutral	Somewhat	To a great extent	I do not know / No opinion
Scientific breakthroughs, higher risk research and research in emerging areas of science and technology	○	○	○	○	◉	○
Improving the skills of Europe's researchers and facilitating the emergence of new researchers	○	○	○	◉	○	○
Facilitating cross-sector and cross-border mobility of researchers	○	○	○	○	◉	○
Reinforced physical and knowledge infrastructures and facilities across the EU	○	○	○	◉	○	○
Building R&I capacity in EU countries lagging behind	○	○	○	◉	○	○
Making Europe more attractive for world class researchers from abroad	○	○	○	○	◉	○

In your view, to what extent did Horizon 2020 produce the following economic effects?

	Not at all	A little	Neutral	Somewhat	To a great extent	I do not know / No opinion
Opening up new markets for H2020 participants	○	○	○	○	○	●
Supporting the internationalisation of participating SMEs	○	○	○	○	○	●
Increased availability of equity finance for R&D and innovation-driven companies	○	○	○	○	○	●
Fostering market uptake of European innovations	○	○	○	○	○	●
Improved time-to-market for European manufacturers and service providers	○	○	○	○	○	●
Fostering sustainability across the entire product-service lifecycle	○	○	○	○	○	●
Digitalising the industry and the economy	○	○	○	○	○	●
Producing new and better product-service offerings addressing customer needs	○	○	○	○	○	●
Creating smart global value chains that enable value capture in Europe	○	○	○	○	○	●
Increased availability of debt	○	○	○	○	○	●

In your view, to what extent did Horizon 2020 produce the following societal effects?

	Not at all	A little	Neutral	Somewhat	To a great extent	I do not know / No answer
Improving the lifelong health and well-being of all	○	○	○	○	●	○
Securing sufficient supplies of safe, healthy and high-quality food	○	○	○	○	○	●
Supporting the transition to a reliable, affordable, publicly accepted, sustainable and competitive energy system	○	○	○	○	○	●
Fostering smart, green and integrated transport	○	○	○	○	○	●
Fostering a greater understanding of Europe, providing solutions and supporting inclusive, innovative and reflective European societies	○	○	○	○	○	●
Fostering secure and inclusive European societies while contributing to upholding fundamental rights	○	○	○	○	○	●
Engaging with wider society to build effective cooperation between science and society	○	○	○	○	○	●

How did the following EU programmes work in synergy (complement and reinforce) Horizon 2020?

	No synergies exploited	Few synergies exploited	Several synergies exploited	Synergies fully exploited	I do not know / No opinion
European Structural and Investment Funds (ESIF)	○	○	●	○	○
European Fund for Strategic Investments (EFSI)	○	○	○	○	●
Programme for Competitiveness of Enterprises and small and medium-sized enterprises (COSME)	○	○	○	○	●
Erasmus+	○	○	●	○	○
LIFE - Programme for Environment and Climate Action	○	○	●	○	○
Common Agricultural Policy (CAP)	○	○	○	○	●
Connecting Europe Facility (CEF)	○	○	○	○	●

To what extent have the following initiatives helped disseminate, exploit and access research and innovation results?

	Not at all	A little	Somewhat	To a great extent	I do not know / No opinion
Scientific publication(s)	○	○	○	●	○
Patent filing	○	○	●	○	○

Horizon Dashboard	○	○	●	○	○
Horizon Results Booster	○	○	●	○	○
Horizon Results Platform	○	○	○	●	○
CORDIS	○	○	●	○	○
Innovation Radar	○	○	○	○	●
IPR Helpdesk	○	●	○	○	○
Project website	○	●	○	○	○
Social media	○	●	○	○	○
Workshops, events, etc.	○	○	●	○	○
Other	○	○	○	○	○

If other, please specify.

What (would have) happened to your research and innovation project(s), without European-level funding through Horizon 2020?

My project(s) would be:
- ☐ Funded by a **public** source at national or regional level, without any major changes in scope, duration or level of ambition
- ☐ Funded by a **private** source at national or regional level, without any major changes in scope, duration or level of ambition
- ☐ Funded (by either a public or private source), but with a **substantial reduction in scope, duration or level of ambition**
- ☐ No funding secured (by either a public or private source), but **would have taken place later**
- ☐ No funding secured, and would **not have taken place at all**
- ☑ Likely funded, at least to some extent, through other sources but without/ with **r educed cooperation with partners from other countries**
- ☐

☐ Likely funded, at least to some extent, through other sources but without/ with reduced **interdisciplinary cooperation**

☐ Likely funded, at least to some extent, through other sources but with **reduced international visibility** of research and/or research team

☐ Funded by **another EU programme**, without any major changes in scope, duration or level of ambition

☐ Another scenario.

If other, please specify.

> (empty text box)

What has happened to your project since the end of the grant?

☐ The project results have contributed to opening a new stream of research in the institution

☑ The project results have been/will be used in other (follow-up) projects

☐ The project results have been/will be commercialised (i.e., used to create new products and/or services)

☐ The project results have been/will be used to improve available products or services

☐ No further activities

☐ Other

If other, please specify.

> (empty text box)

SECTION C. PERFORMANCE OF HORIZON EUROPE (INPUT FOR THE HORIZON EUROPE INTERIM EVALUATION)

Your experience with Horizon Europe

According to you, what are the main benefits of participating in Horizon Europe compared to national and/or regional R&I programmes in EU Member States or Associated countries? Select maximum 3 answers

at most 3 choice(s)

☑ Improved cooperation with partners from other countries (within the EU and beyond)

☑

- [ ] Improved excellence in research and innovation (e.g., more high impact publications and patents)
- [ ] Improved international visibility
- [ ] Strengthened critical mass to address pan-European challenges
- [ ] Strengthened cooperation between academia and the private sector
- [x] Strengthened interdisciplinary cooperation
- [ ] Additional risk capital provided to companies
- [ ] Possibility to finance projects which otherwise could not be supported at national and/or regional level
- [ ] Reimbursement of costs at a higher level than in national and/or regional research and innovation programmes
- [ ] Horizon Europe covered a topic not covered by national and regional R&I support
- [ ] Horizon Europe provided financial means at a scale not provided in national and regional schemes
- [ ] Horizon Europe supported the development of emerging technologies
- [ ] Horizon Europe helped to bring innovations to the market
- [ ] There are no additional benefits compared to national / regional support

In your view, what are the main reasons that may have prevented potential beneficiaries from participating in Horizon Europe? Select maximum 3 answers.

at most 3 choice(s)

- [ ] Inadequate knowledge of the EU research and innovation framework programme
- [ ] Limited attractiveness compared to other European or international programmes
- [ ] Limited attractiveness compared to other national or regional programmes
- [ ] The Horizon Europe application process is cumbersome
- [ ] The Horizon Europe project implementation rules are cumbersome
- [ ] Success rates in Horizon Europe are too low to be worth applying
- [x] Difficulties in finding project partners
- [x] Lack of a relevant area/topic for my research interests
- [ ] Concerns about sharing valuable knowledge with partners
- [x] Limited financial/human resources to prepare a proposal
- [ ] Lack of expertise
- [ ] Other

If other, please specify.

Priorities and Objectives

In your view, to what extent do the following changes, introduced in Horizon Europe, contribute to strengthening the impact of European research and innovation?

	Not at all	A little	Does not make a difference	Somewhat	To a great extent	I do not know / No opinion
Definition of the future R&I priorities through a co-creation process with stakeholders	○	○	○	○	●	○
Development of several multi-annual Strategic Plans	○	○	○	○	●	○
Creation of a pillar dedicated to innovation, including the European Innovation Council	○	○	○	●	○	○
Creation of "EU Missions"	○	○	○	●	○	○
Creation of a pillar grouping societal and industrial issues	○	○	○	○	○	●
New approach to Partnerships (co-programmed, co-funded and institutionalised)	○	●	○	○	○	○

Implementation of an open science policy	○	○	○	○	◉	○
Introduction of the impact logic in the formulation of topics	○	○	○	◉	○	○

Implementation and administrative procedures

To what extent do you agree with the following statements concerning the calls for proposals under Horizon Europe?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
The rules of participation are clear	○	◉	○	○	○	○
The descriptions of the calls for proposals are clear	○	◉	○	○	○	○
Finding the right call for my proposal is easy	○	◉	○	○	○	○
The calls for proposals are frequent enough	○	○	○	◉	○	○
There is an adequate mix of calls for proposals addressing specific topics (top-down) and calls for proposals without a pre-	○	◉	○	○	○	○

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
defined topic (bottom-up)						
The strengthened gender equality provisions bear potential to promote gender equality across R&I organisations and activities	○	○	○	◉	○	○
The standard application form facilitates the application	○	○	○	◉	○	○
The IT tool is user-friendly	○	○	○	◉	○	○
The reduced page limit for proposals reduces the burden on applicants	○	◉	○	○	○	○
The feedback received on rejected proposals and the re-submissions rules are clear	○	○	○	◉	○	○

To what extent do you agree with the following statements concerning proposal evaluation under Horizon Europe?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
The time taken to evaluate proposals is adequate	○	○	○	○	●	○
The feedback received from the evaluation is clear and informative	○	○	○	●	○	○
The time taken to sign the grant agreement is adequate	○	○	○	●	○	○

To what extent do you agree with the following statements concerning the project implementation under Horizon Europe?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
Our organisation's usual accounting practices were accepted	○	○	○	○	●	○
The cost calculation rules are clear	○	●	○	○	○	○
The mechanisms for project monitoring and reporting are adequate	○	●	○	○	○	○
I am satisfied with the support received by the						

EC services (including agencies) during grant preparation and implementation	○	○	○	●	○	○
The standard templates facilitate project reporting	○	○	○	●	○	○
The extension of the single audit principle reduces the burden on beneficiaries	○	○	○	○	●	○
The use of lump sum funding reduces the burden on beneficiaries	○	●	○	○	○	○

What is your level of satisfaction with the way the European Commission implements the following types of support under Horizon Europe?

	Very dissatisfied	Dissatisfied	Neutral	Satisfied	Very satisfied	I do not know / I have not used it
Grants for collaborative projects	○	○	○	●	○	○
Grants for single beneficiary projects	○	○	○	○	●	○

Blended finance (grants and equity support)	○	○	○	○	○	●
Public procurement	○	○	○	○	○	●
Prizes	○	○	○	○	○	●
Co-funding (e.g., European Partnerships)	○	○	●	○	○	○
Technical assistance	○	○	○	○	○	●
Support for networking	○	○	○	○	○	●
Training and expert advice	○	○	○	○	○	●
EU Missions	○	○	●	○	○	○

Do you think the different types of support made available by Horizon Europe are suitable for your needs?

○ Not at all
○ Scarcely
○ Neutral
◉ Largely
○ Perfectly
○ I do not know / No opinion

Why? What else would you need from Horizon Europe?

Specific solutions to allow streamline participation from IGOs would be welcome; overall bigger support to RIs and Data Infrastructures is needed; on translational access to RIs, a balanced mix between calls for proposals addressing specific topics (top-down) and calls for proposals without a pre-defined topic (bottom-up)

The effort needed to participate in Horizon Europe compared to Horizon 2020 is:

at most 1 choice(s)

- ☐ Greater
- ☑ Similar
- ☐ Lower
- ☐ I do not know / No opinion

The effort needed to participate in Horizon Europe compared to that of other similar international research and innovation programmes was:

at most 1 choice(s)

- ☐ Greater
- ☑ Similar
- ☐ Lower
- ☐ I do not know / No opinion

Approximately, how much time did the proposal preparation for Horizon Europe take overall? Please indicate the total number of person-days.

at most 1 choice(s)

- ☐ Less than 10 person-days
- ☐ More than 10 but below 20 person-days
- ☐ More than 20 but below 30 person-days
- ☐ More than 30 but below 40 person-days
- ☐ More than 40 but below 50 person-days
- ☐ More than 50 but below 60 person-days
- ☑ More than 60 but below 100 person
- ☐ More than 100 person-days

Approximately, how much time does your project spend on **managing participation** in Horizon 2020?

Please indicate the **total number of person-days** spent overall on managing participation?

Approximately [X] person-days in total for a project duration of [X] months.

30 person-days for 36 months

How can the administrative burden for applicants and participants be further reduced (regarding application process, reporting requirements, cost calculation etc.)?

Text of 1 to 2000 characters will be accepted

flat-rate funding would facilitate the administrative burden on participants

Progress towards achieving Horizon Europe objectives

To what extent do you agree that Horizon Europe is on track to deliver on the following objectives?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
Develop, promote and advance scientific excellence	○	○	○	●	○	○
Support the creation and diffusion of high-quality fundamental or applied knowledge, skills, technologies and innovations	○	○	○	●	○	○
Support training and mobility of researchers and attract talents	○	○	○	●	○	○
Strengthen the impact of R&I in developing, supporting and implementing Union policies	○	○	●	○	○	○

Support the access to and uptake of innovative solutions in European industry and in society to address global challenges, including climate change and the SDGs	○	○	◉	○	○	○
Foster all forms of innovation, including breakthrough innovation and social innovation	○	○	◉	○	○	○
Facilitate technological development, demonstration and knowledge and technology transfer	○	○	◉	○	○	○
Strengthen deployment and exploitation of innovative solutions	○	○	◉	○	○	○
Strengthen and increase the impact and attractiveness of the European Research Area	○	○	◉	○	○	○
Fostering excellence						

based participation from all Member States, including low R&I performing countries	○	○	○	●	○	○

To what extent do you agree that the implementation so far of EU Missions is on track to deliver on their objectives?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / no opinion
Adaptation to climate change	○	○	○	○	○	●
Prevention, cure and solutions for cancer	○	○	○	●	○	○
Restoring healthy oceans, seas, coastal and inland waters	○	○	○	●	○	○
Climate-neutral and smart cities	○	○	○	○	○	●
A Soil Deal for Europe	○	○	●	○	○	○

If you would like to elaborate, please add a comment below.

Compared to Horizon 2020, the use of public-public and public-private partnerships has been streamlined with fewer but more impact-oriented partnerships, which can take three forms: co-funded, co-programmed and institutionalised European Partnerships. To what extent do you agree with the following statements?

	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	I do not know / No opinion
The rationalisation of European Partnerships has allowed additional public and private investments in research and innovation to be leveraged	○	○	○	○	○	◉
The rationalisation of European Partnerships has led to delivering more solutions for the benefits of society, the environment and the economy	○	○	◉	○	○	○

In your opinion, to what extent are European Partnerships and EU Missions supported by Horizon Europe effective compared to regular collaborative research projects in achieving Horizon Europe's objectives?

	Not at all	A little	Neutral	Somewhat	To a great extent	I do not know / No opinion
European Partnerships	○	○	◉	○	○	○
EU Missions	○	○	◉	○	○	○

According to you, to what extent is your research or innovation project impacted by the exceptional limitations on participation in Horizon Europe by non-EU legal entities (justified to safeguard the Union's strategic assets, interests, autonomy or security)?

- ○ Not at all
- ○ A little
- ○ Somewhat
- ◉ To a great extent
- ○ I do not know / No opinion

How did the following EU programmes work in synergy (complement and reinforce) Horizon Europe?

	No synergies exploited	Few synergies exploited	Several synergies exploited	Synergies fully exploited	I do not know / No opinion
Common Agricultural Policy (CAP)	○	○	○	○	◉
LIFE - Programme for Environment and Climate Action	○	○	◉	○	○
European Maritime, Fisheries and Aquaculture Fund (EMFAF)	○	○	○	○	◉
Creative Europe Programme	○	○	○	○	◉
European Social Fund Plus (ESF)+	○	○	○	○	◉
Erasmus +	○	○	◉	○	○
European Regional Development Fund (ERDF)	○	○	◉	○	○

Just Transition Mechanism	○	○	○	○	●
Recovery and Resilience Facility	○	○	●	○	○
EU4Health Programme	○	○	○	●	○
Connecting Europe Facility (CEF)	○	○	○	○	●
Digital Europe Programme (DEP)	○	○	○	●	○
Single Market Programme	○	○	○	○	●
InvestEU	○	○	○	○	●
Innovation Fund under the Emission Trading Scheme	○	○	○	○	●
Union Space Programme	○	○	○	○	●
Neighbourhood, Development and International Cooperation Instrument (NDICI) and the Instrument for Pre-accession Assistance (IPA III)	○	○	○	○	●
Internal Security Fund (ISF)	○	○	○	○	●
Border Management and Visa Instrument (BMVI)	○	○	○	○	●
European Defence Fund	○	○	○	○	●

Euratom Research and Training Programme	○	○	○	○	◉

To what extent have the following initiatives helped disseminate, exploit and access research and innovation results?

	Not at all	A little	Somewhat	To a great extent	I do not know / No opinion
Scientific publication(s)	○	○	○	◉	○
Patent filing	○	○	◉	○	○
Horizon Dashboard	○	○	◉	○	○
Horizon Results Booster	○	○	◉	○	○
Horizon Results Platform	○	○	○	◉	○
CORDIS	○	○	◉	○	○
Innovation Radar	○	○	○	○	◉
IPR Helpdesk	○	○	◉	○	○
Project website	◉	○	○	○	○
Social media	○	◉	○	○	○
Workshops, events, etc.	○	○	◉	○	○
Open science activities for early sharing of results	○	○	◉	○	○
Horizon Standardization Booster	○	○	○	○	◉
Other	○	○	○	○	○

If other, please specify.

What (would have) happened to your research and innovation project(s), without European-level funding through Horizon Europe?

My project(s) would be:

☐ Funded by a **public** source at national or regional level, without any major changes in scope, duration or level of ambition

☐ Funded by a **private** source at national or regional level, without any major changes in scope, duration or level of ambition

☐ Funded (by either a public or private source), but with a **substantial reduction in scope, duration or level of ambition**

☐ No funding secured (by either a public or private source), but **would have taken place later**

☐ No funding secured, and would **not have taken place at all**

☑ Likely funded, at least to some extent, through other sources but without/ with **r educed cooperation with partners from other countries**

☐ Likely funded, at least to some extent, through other sources but without/ with reduced **interdisciplinary cooperation**

☐ Likely funded, at least to some extent, through other sources but with **reduced international visibility** of research and/or research team

☐ Funded by **another EU programme**, without any major changes in scope, duration or level of ambition

☐ Another scenario.

If other, please specify.

SECTION D. LOOKING INTO THE R&I FUTURE PRIORITIES (INPUT FOR THE HORIZON EUROPE STRATEGIC PLAN 2025 - 2027)

The Horizon Europe strategic plan defines the strategic orientations for research and innovation investments for a period of up to four years.

It focuses on the six thematic Clusters of Horizon Europe, which cover the following areas respectively:

- Health (Cluster 1)
- Culture, Creativity and Inclusive Society (Cluster 2)
- Civil Security for Society (Cluster 3)
- Digital, Industry and Space (Cluster 4)
- Climate, Energy and Mobility (Cluster 5)
- Food, Bioeconomy, Natural Resources, Agriculture and Environment (Cluster 6)

The first Horizon Europe strategic plan covers the period 2021-2024. You can find more information about the Strategic Plan 2021-2024 in the following factsheet.

The societal challenges

Name the most important R&I solution that would help you in your life over the next 10 years.

In the next **ten years**, which societal challenges should be the focus of EU investments for research and innovation activities?

	Not a priority	Low priority	Medium priority	High priority	Essential	I do not know
Climate change	○	○	○	○	●	○
Loss of biodiversity	○	○	○	○	●	○
Energy supply	○	○	○	○	○	●
Migration flows	○	○	○	○	○	●
Social justice	○	○	○	○	○	●
Strained healthcare systems and ageing European population	○	○	○	●	○	○
Global competition for technological leadership	○	○	○	○	○	●
Global instability and EU societal preparedness for large-scale disruptions	○	○	○	○	○	●
Other	○	○	○	○	○	○

In the next **three years**, which societal challenges should be the focus of EU investments for research and innovation activities?

	Not a priority	Low priority	Medium priority	High priority	Essential	I do not know
Climate change	○	○	○	○	●	○

Loss of biodiversity	○	○	○	○	●	○
Energy supply	○	○	○	○	○	●
Migration flows	○	○	○	○	○	●
Social justice	○	○	○	○	○	●
Strained healthcare systems and ageing European population	○	○	○	●	○	○
Global competition for technological leadership	○	○	○	○	○	●
Global instability and EU societal preparedness for large-scale disruptions	○	○	○	○	○	●
Other	○	○	○	●	○	○

Please feel free to add further comments to your selection.

Increase fundamental research in support of human health; Molecular life sciences are essential in developing new knowledge and innovations for mitigating the impact of human action on the natural world

In your opinion, which Horizon Europe Cluster(s) contributes(s) to addressing the societal challenges?

	Cluster 1 - **Health**	Cluster 2 - **Culture, Creativity and Inclusive Society**	Cluster 3 - **Civil security for society**	Cluster 4 - **Digital, Industry and Space**	Cluster 5 - **Climate, Energy and Mobility**	Cluster 6 - **Food, Bioeconomy, Natural Resources, Agriculture and Environment**
Climate change	☐	☐	☐	☐	☑	☑
Energy supply	☐	☐	☐	☐	☐	☐
Migration flows	☐	☐	☐	☐	☐	☐
Social justice	☐	☐	☐	☐	☐	☐
Loss of biodiversity	☑	☐	☐	☐	☑	☑
Strained healthcare systems and ageing European population	☑	☐	☐	☐	☐	☑
Global competition for technological leadership	☐	☐	☐	☐	☐	☐
Global instability and EU societal preparedness for large-scale disruptions	☐	☐	☐	☐	☐	☐
Other	☐	☐	☐	☐	☐	☐

Are there European scientific areas of strengths or weaknesses which should be prioritised in Horizon Europe to keep Europe at the forefront of international scientific competition?

- Sustained support to the European Research Infrastructures landscape
- Additional funding towards fundamental research programmes such as the ERC and MSCA is required, as proven by successful applications which cannot be funded in the absence of sufficient funds
- Training the next generation of scientists should be prioritised to ensure Europe has the potential to remain competitive at international level

Expected impacts across the six Clusters

In your view, for which expected impacts under Cluster 1 (Health) is EU support more impactful than national and/or regional support alone?

	Not at all	Slightly	Somewhat	Moderately	Extremely	I do not know / No opinion
Staying healthy in a rapidly changing society	○	○	○	◉	○	○
Living and working in a health-promoting environment	○	○	○	◉	○	○
Tackling diseases and reducing their burden	○	○	○	○	◉	○
Ensuring access to innovative, sustainable & high-quality health care	○	○	○	◉	○	○

Unlocking the full potential of new tools, technologies and digital solutions for a healthy society	◯	◯	◯	◯	◉	◯
Maintaining an innovative, sustainable and globally competitive health-related industry	◯	◯	◯	◉	◯	◯

Please feel free to specify any other area missing from the list above.

> Fundamental research underpins all these areas, and should be recognised for its key impact.

In your view, for which expected impacts under Cluster 6 (Food, bioeconomy, natural resources, agriculture and environment) is EU support more impactful than national and/or regional support alone?

	Not at all	Slightly	Somewhat	Moderately	Extremely	I do not know/ No opinion
Climate neutrality and adaptation to climate change	◯	◯	◉	◯	◯	◯
Preservation and restoration of biodiversity and ecosystems	◯	◯	◯	◯	◉	◯
Sustainable and circular						

management of natural resources; tackling pollution; bioeconomy	○	○	○	◉	○	○
Food and nutrition security for all from sustainable food systems from farm to fork	○	○	○	○	◉	○
Balanced development of rural, coastal and urban areas	○	○	○	◉	○	○
Innovative governance models enabling sustainability, environmental observation	○	○	○	◉	○	○

Please feel free to specify any other area missing from the list above.

How familiar are you with the strategic planning process for Horizon Europe?
- ○ Not at all
- ○ Slightly
- ○ Somewhat
- ○ Moderately
- ◉ Extremely

Synergies and complementarities

Compared to the [Strategic Plan 2021-2024](#), do you see any unexploited potential for complementarities between different clusters?

	Cluster 1 - **Health**	Cluster 2 - **Culture, Creativity and Inclusive Society**	Cluster 3 - **Civil security for society**	Cluster 4 - **Digital, Industry and Space**	Cluster 5 - **Climate, Energy and Mobility**	Clus** Fo Bioec Nat Reso Agric a Envir**
Cluster 1 - **Health**	☐	☐	☐	☐	☑	
Cluster 2 - **Culture, Creativity and Inclusive Society**	☐	☐	☐	☐	☐	
Cluster 3 - **Civil security for society**	☐	☐	☐	☐	☐	
Cluster 4 - **Digital, Industry and Space**	☐	☐	☐	☐	☐	
Cluster 5 - **Climate, Energy and Mobility**	☑	☐	☐	☐	☐	
Cluster 6 - **Food, Bioeconomy, Natural Resources, Agriculture and Environment**	☑	☐	☐	☐	☑	

Please elaborate.

Complementarities between clusters 1 and 6 are essential as EU funding helps develop new knowledge and innovations towards the sustainability of human action on the natural world.

Do you see any unexploited potential for complementarities between the six clusters and the other parts of Horizon Europe?

	Cluster 1 - **Health**	Cluster 2 - **Culture, Creativity and Inclusive Society**	Cluster 3 - **Civil security for society**	Cluster 4 - **Digital, Industry and Space**	Cluster 5 - **Climate, Energy and Mobility**	Cluster 6 - **Food, Bioeconomy, Natural Resources, Agriculture and Environment**	I do not know
Pillar I - Marie Skłodowska-Curie Actions (MSCA)	✓	☐	☐	☐	☐	✓	☐
Pillar I - Research Infrastructures	✓	☐	☐	☐	✓	✓	☐
Pillar I - The European Research Council (ERC)	☐	☐	☐	☐	☐	☐	☐
Pillar III - European Innovation Council	✓	☐	☐	☐	✓	✓	☐
Pillar III – European	✓	☐	☐	☐	✓	✓	☐

Innovation Ecosystems							
Pillar III – European Institute of Innovation and Technology	☑	☐	☐	☐	☑	☑	☐
Widening and ERA	☑	☐	☐	☐	☑	☑	☐
The Joint Research Centre	☐	☐	☐	☐	☐	☐	☐

Please elaborate.

To maximize the European innovation potential, Horizon Europe is designed to be implemented in synergy with other Union funding programmes. With which EU programme(s) could synergies be strengthened?

- ☐ European Agricultural Guarantee Fund and the European Agricultural Fund for Rural Development under the Common Agricultural Policy (CAP)
- ☐ European Maritime, Fisheries and Aquaculture Fund (EMFAF)
- ☐ European Social Fund Plus (ESF)+
- ☑ European Regional Development Fund (ERDF)
- ☑ EU4Health
- ☐ Connecting Europe Facility (CEF)
- ☑ Digital Europe Programme (DEP)
- ☐ Single Market Programme
- ☑ LIFE - Programme for Environment and Climate Action (LIFE)
- ☑ Erasmus +
- ☐ Union Space Programme
- ☐ Neighbourhood, Development and International Cooperation Instrument (NDICI) and the Instrument for Pre-accession Assistance (IPA III)
- ☐ Internal Security Fund (ISF)
- ☐ Border Management and Visa Instrument (BMVI)
- ☐ InvestEU
- ☐ Innovation Fund under the Emission Trading Scheme
- ☐ Just Transition Mechanism
- ☐ Euratom Research and Training Programme
- ☐ European Defence Fund
- ☐ Creative Europe Programme
- ☑ Recovery and Resilience Facility
- ☐ I don't know

Please elaborate.

EU Missions, European Partnerships and horizontal issues

What added value do you think that EU Missions can bring to European, national, regional and local programmes and initiatives?

> Now that the Missions Boards have provided dedicated Mission outlines, EMBL welcomes the fact that all Missions have recognised the need for a strong fundamental research aspect. As highlighted in the Cancer Mission's implementation plan, fundamental research represents the foundation of any future discoveries and actions. We hope the EC will acknowledge this need, which could be reflected in future Missions Work Programmes.

The Strategic Plan 2021–2024 identified a number of co-funded and co-programmed European Partnerships in various areas to reinforce the impact of Horizon Europe. In the period 2025-2027, and apart from other Horizon Europe initiatives (other partnerships, Missions, clusters etc.), is there any other area where a partnership approach could deliver more impacts?

- ○ Yes
- ○ No
- ◉ I do not know

The Strategic Plan 2021-2024 identified specific issues to be considered in the implementation of Horizon Europe. Should any of these cross-cutting themes be further elaborated for the Strategic Plan 2025-2027?

	Not a priority	Low priority	Medium priority	High priority	Essential	I do not know / No opinion
Gender equality and inclusiveness	○	○	○	○	◉	○
Social Sciences and Humanities	○	◉	○	○	○	○
Ethics and integrity	○	○	○	◉	○	○

Open science practices	○	○	○	◉	○	○
Dissemination and Exploitation (D&E), including links to education and training, market uptake and deployment	○	○	○	◉	○	○
Key Enabling Technologies	○	○	◉	○	○	○
Social innovations	○	○	◉	○	○	○
International cooperation	○	○	○	◉	○	○
EU taxonomy	○	○	◉	○	○	○

In addition to what has been addressed in the Strategic Plan 2021-2024, do you see any other cross-cutting themes that should be integrated in the Strategic Plan 2025-2027?

Horizon Europe strategic planning process

The Strategic Plan 2021-2024 is organised around four Key Strategic Orientations (KSO) linked with the EU policy priorities. How easy is it to understand these KSOs?

	Very difficult	Difficult	Neutral	Easy	Very easy	I do not know / No opinion
Promoting an open strategic autonomy by leading the development						

of key digital, enabling and emerging technologies, sectors and value chains	○	○	◉	○	○	○
Restoring Europe's ecosystems and biodiversity, and sustainably managed natural resources	○	○	◉	○	○	○
Making Europe the first digitally enabled circular, climate-neutral and sustainable economy	○	○	◉	○	○	○
Creating a more resilient, inclusive and democratic European society	○	○	◉	○	○	○

Please elaborate.

The Strategic Plan 2021-2024 is structured into:

- 4 four key strategic orientations
- 15 impact areas
- 32 cluster specific expected impacts (each translated into a destination in the work programme)

In your opinion, how easy is it to understand this structure?

- ☐ Very difficult
- ☑ Difficult
- ☐ Neutral
- ☐ Easy
- ☐ Very easy
- ☐ I do not know / No opinion

How could the structure be improved (if needed)?

SECTION E. KEY LESSONS AND MESSAGES FOR THE FUTURE

What are your key lessons from the past and present European Framework Programmes for Research and Innovation and the messages you would like to pass on for the future of the programme?

On the intervention modes and types of action

1500 character(s) maximum

EMBL recently had experience with a successful project from a 'RIA' Horizon Europe call focusing on the marine biodiversity observations, mapping, modelling and predictions for which many funded projects have strong overlaps and potential synergies. For such larger calls funding multiple projects, we would advocate for budget to be allocated to facilitate cross-talk between projects, and ensure all participants are made aware of topics they jointly cover. Common methodologies, data standards and data repositories could be put in place as part of call development in order to facilitate this.

On the identification of funding priorities

1500 character(s) maximum

Please refer to the position paper.

On the implementation of the programme/projects and procedures

1500 character(s) maximum

In general, applying to Horizon Europe is broadly similar to applying to H2020; this continuity has been helpful in keeping the administrative burden low. However, guidelines for applications are scattered across different sets of guidance (work programmes, AMGA, scheme-specific guidance, etc.) and having consolidated guidance would be welcome for both researchers and administrative staff. Specific details on how some of the rules apply to international organisations would also be very useful.

At the application stage, participating organisations are limited to contacting National Contact Points for additional information and clarifications instead of contacting the EC directly, which in some instances can be difficult. This is particularly true for international organisations, such as EMBL, that operate across multiple countries and therefore work with multiple NCPs that cannot necessarily know how to address IGOs issues around compliance topics that are not bound by national regulations.

Other

1500 character(s) maximum

If you wish to upload a position paper concerning the ex-post evaluation of Horizon 2020, the mid-term evaluation of Horizon Europe and/or the 2025 - 2027 Strategic Plan, you can do so here. Maximum file size is 1 MB.

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